



prochaines phases de mise en place. Il est donc nécessaire de développer rapidement des solutions pour

Mr. Chairman,

Switzerland and Liechtenstein wish to reiterate their support for the Umoja project, which is one of the flagship elements of the modernisation of the management of the UN. We are pleased that the pilot phase of the enterprise resource planning system was finally launched in July 2013. This is an encouraging sign for the future of the project.

Our delegations also emphasise the importance of ensuring that every experience acquired in implementing Umoja be analysed carefully to draw useful lessons for subsequent phases. Learning lessons and correcting mistakes in mid-course cannot but contribute to the success of a major project such as this, which will span several years. Initial tests in Lebanon have yielded useful lessons in this respect. The transition to new working methods and new ICT systems make the deployment of the enterprise resource planning system highly complex. Every unanticipated event has repercussions on the imple